



MISSOURI SOUTHERN STATE UNIVERSITY

April 19, 2011

Dr. David R. Russell
Commissioner of Higher Education
Missouri Department of Higher Education
205 Jefferson Street
P. O. Box 1469
Jefferson City, MO 65102-1469

Dear Commissioner Russell:

This letter is to provide official notification that the Missouri Southern State University Board of Governors at the April 15, 2011 meeting approved a 9.27% increase in tuition and fees for Missouri in-state undergraduates for the 2011-2012 academic year. This will increase our base tuition and fees by \$434.10 from \$4,681.90 to \$5,116.00.

If you have any questions, please do not hesitate to contact me.

Sincerely,

A handwritten signature in blue ink that reads "Bruce W. Speck".

Dr. Bruce Speck
President

cc: Rod Anderson, Chair MSSU Board of Governors
Rob Yust, MSSU Vice President for Business Affairs